



September 27, 2013

David Seltz, Executive Director
The Commonwealth of Massachusetts
Health Policy Commission
Two Boylston Street
Boston, MA 02116

Dear Mr. Seltz,

Thank you for requesting Southcoast Hospitals Group's written testimony to the questions posed by the Health Policy Commission and Office of the Attorney General in conjunction with the State's public hearings concerning the current trends in healthcare costs.

Southcoast Hospitals Group hopes that our responses are helpful to you as we all seek to understand more about the dynamic health care environment within Massachusetts. Please find attached our responses to the questions in "Exhibit B" and "Exhibit C", which as President and CEO of Southcoast Health System and Southcoast Hospitals Group, I submit under the pains and penalties of perjury. We stand ready to provide further input if necessary.

Yours truly,

Keith A. Hovan
President and CEO

Attachment(s)